Form A

ARIZONA DEPARTMENT OF TRANSPORTATION SR 202L SOUTH MOUNTAIN FREEWAY PROJECT **INSTRUCTIONS TO PROPOSERS**

PROPOSAL LETTER

PROPOSER:
Proposal Date: [], 2015
Arizona Department of Transportation Contracts and Specifications Section 1651 W. Jackson, MD 121F Phoenix, Arizona 85007-3212
Attn: Mr. Rimpal Shah, Procurement Manager
The undersigned ("Proposer") submits the enclosed Proposal (this "Proposal"), dated, 2015 in response to that certain Request for Proposals (the "RFP") ssued by the Arizona Department of Transportation ("ADOT"), dated June 12, 2015 for a Design-Build-Maintain Agreement to develop, design, construct, and provide comprehensive maintenance for the SR 202L South Mountain Freeway (the "Project") nitially capitalized terms not otherwise defined herein shall have the meanings set forth in the RFP and the RFP Documents.
Enclosed, and by this reference incorporated herein and made a part of this Proposal are the following:
Proposal Security

- Volume I: Technical Proposal
- Volume II: Financial Proposal
- Volume III: Price Proposal

Proposer acknowledges receipt of all materials that ADOT has delivered to Proposer via email or other electronic format as set forth in Section 2.7.1 of the Instructions to Proposers ("ITP"), and the following Addenda and sets of questions and answers to the RFP:

> [Proposer to list any addenda to this RFP prior to executing Form A.]

[Proposer to list ADOT's answers issued in response to Proposers' questions (by dates on which ADOT issued answers and the question/answer numbers).]

In consideration for ADOT supplying us, at our request, with the RFP Documents and agreeing to examine and consider this Proposal, the undersigned undertakes [jointly and severally] [if Proposer is a joint venture or association other than a corporation, limited liability company or a partnership, leave in words "jointly and severally" and delete the brackets; otherwise delete the entire phrase]:

- (a) to keep this Proposal open for acceptance initially for 210 days after the Proposal Due Date, and if the undersigned is notified within such 210-day period that it is the next best value Proposer, for an additional 60 days, without unilaterally varying or amending its terms and without any member or partner withdrawing or any other change being made in the composition of the partnership/joint venture/limited liability company/consortium on whose behalf this Proposal is submitted, without first obtaining the prior written consent of ADOT, in ADOT's sole discretion; and
- (b) if this Proposal is accepted, to provide security (including bonds, insurance and guaranties) for the due performance of the Contract Documents, as stipulated in the Contract Documents and the RFP.

If selected by ADOT as the Preferred Proposer, Proposer agrees to do the following or to cause Developer to do the following:

- if requested by ADOT in its sole discretion, enter into good faith negotiations with ADOT regarding the terms of the Contract Documents, in accordance with the requirements of the RFP Documents;
- (b) enter into the Contract Documents without varying or amending its terms (except if requested by ADOT in its sole discretionand agreed to by the Preferred Proposer) and satisfy all other conditions to award of the Contract Documents; and
- (c) perform its obligations as set forth in the ITP and the Contract Documents, including compliance with all commitments contained in this Proposal.

Proposer certifies that:

- (a) Proposer submits this Proposal without reservation, qualification, assumptions or conditions;
- (b) Proposer has carefully examined and is fully familiar with the Project site and all of the provisions of all RFP Documents;
- (c) Proposer has received, reviewed and fully considered all materials that ADOT has delivered via email or other electronic format, all Addenda, and all questions and all of ADOT's responses to questions;
- (d) to the best of its knowledge and belief, all information from Proposer or its team members contained in the Proposal, and information submitted

- concurrently or in supplemental documents with the Proposal, is complete, current and true;
- (e) Proposer is satisfied that the RFP Documents provide sufficient detail regarding the obligations to be performed by the Developer and do not contain material internal inconsistencies;
- (f) Proposer has carefully checked all the words, figures and statements in the Proposal;
- (g) Proposer has conducted such other field investigations and additional design development which are prudent and reasonable in preparing the Proposal;
- (h) Proposer has notified ADOT of any material deficiencies in or material omissions from any RFP Documents or other documents provided by ADOT and of any unusual site conditions observed prior to the date hereof:
- (i) Proposer has fully adhered to the prohibitions on exclusive teaming arrangements with ROW consulting firms and on requesting, soliciting or obtaining from such firms certain information, as more particularly set forth in Section 2.11 of the ITP; and
- (j) Proposer proposes to design, construct and maintain the Project in accordance with the Contract Documents and to furnish and deliver all the materials and to do all work and labor required for the design, construction and maintenance and other identified activities for the Project.

Proposer represents and warrants that Proposer has read the RFP and agrees to abide by the contents and terms of the RFP and the Proposal. Without limiting the foregoing, Proposer accepts and agrees to all the terms and conditions for protest set forth in Section 8 (Protests) of the ITP, and specifically acknowledges ADOT's reserved rights in Section 9 (ADOT Rights and Disclaimers) of the ITP.

Proposer represents and warrants that all statements made and information set forth in the Proposer's SOQ and clarifications thereto previously delivered to ADOT are true, complete and accurate as of the date hereof, except as otherwise specified in the enclosed Proposal and Proposal forms. Proposer agrees that such SOQ and clarifications, except as modified by the enclosed Proposal and Proposal forms, are incorporated as if fully set forth herein.

Proposer agrees and acknowledges that:

 if it is selected the legal entity constituting the Developer will enter into a single Contract encompassing all design, construction, maintenance and other obligations;

- (b) ADOT is not bound to accept the Proposal whose corresponding Price Proposal offers the lowest price to ADOT, or to accept any Proposal ADOT may receive;
- (c) all costs and expenses Proposer has incurred or will incur in preparing this Proposal and participating in the RFP process will be borne solely by the Proposer, except any stipend that may be paid in accordance with the RFP and executed Stipend Agreement (if any);
- (d) ADOT will not be responsible for any errors, omissions, inaccuracies or incomplete statements in the Proposal; and
- (e) any false, deceptive, or fraudulent statements in the Proposal or SOQ can result in denial of award and other consequences provided by law.

	ving individual(s) is/are ive(s) in accordance with S	<u> </u>	Proposer's designated
	ng individual(s) is/are autle e Proposer and Developer ocuments:		_
Proposer's	business address:		
(No.)		(Street)	(Floor or Suite)
(City)	(State or Province)	(ZIP or Postal Code)	(Country)
State or Co	untry of Incorporation/Form	nation/Organization:	
This Propos	sal shall be governed by a of Arizona.	nd construed in all respe	ects according to the laws

[insert appropriate signature block from following pages]

1.	Sample signature block for corporation or limited liability company:
[Inser	t the Proposer's name]
Ву:	
Print I	Name:
Title:	
2.	Sample signature block for partnership or joint venture:
[Inser	t the Proposer's name]
By: <i>[lr</i>	nsert general partner's or member's name]
	By:
	Print Name:
	Title:
[Add s	signatures of additional general partners or members as appropriate]
3.	Sample signature block for attorney in fact:
[Inser	t the Proposer's name]
Ву: _	
Print I	Name:
	Attorney in Fact

ADDITIONAL INFORMATION TO BE PROVIDED WITH PROPOSAL LETTER:

- A. Describe in detail the legal structure of the Proposer/Developer and Equity Members.
 - 1. If the Proposer/Developer/Equity Member is a corporation or includes a corporation as a joint venture member, partner or member, provide articles of incorporation and bylaws for Proposer/Developer/Equity Member and each corporation certified by an appropriate individual. If any entity is not yet formed, so state, indicate that these documents will be provided prior to award, and provide either pro formas of such documents or term sheets of such documents that will be used.
 - 2. If the Proposer/Developer/Equity Member is a partnership or includes a partnership as a joint venture member, partner or member, attach full names and addresses of all partners and the equity ownership interest of each entity, provide the incorporation, formation and organizational documentation for the Proposer/Developer/Equity Member (partnership agreement and certificate of partnership for a partnership, articles of incorporation and bylaws for a corporation, operating agreement for a limited liability company and joint venture agreement for a joint venture) certified by an appropriate individual. If any entity is not yet formed, so state, indicate that these documents will be provided prior to award, and provide either pro formas of such documents or term sheets of such documents that will be used.
 - 3. If the Proposer/Developer/Equity Member is a joint venture or includes a joint venture as a joint venture member, partner or member, attach full names and addresses of all joint venture members and the equity ownership interest of each entity, provide the incorporation, formation and organizational documentation for the Proposer/Developer/Equity Member (partnership agreement and certificate of partnership for a partnership, articles of incorporation and bylaws for a corporation, operating agreement for a limited liability company and joint venture agreement for a joint venture) certified by an appropriate individual. If any entity is not yet formed, so state, indicate that these documents will be provided prior to award, and provide either pro formas of such documents or term sheets of such documents that will be used.
 - 4. If the Proposer/Developer/Equity Member is a limited liability company or includes a limited liability company as a joint venture member, partner or member, attach full names and addresses of all members and the equity ownership interest of each entity, provide the incorporation, formation and organizational documentation for the Proposer/Developer/Equity Member (partnership agreement and certificate of partnership for a partnership, articles of incorporation and bylaws for a corporation, operating agreement for a limited liability company and joint venture) certified by an appropriate individual. If any entity is not yet formed, so state, indicate that this

information will be provided prior to award, and provide either pro formas of such documents or term sheets of such documents that will be used.

- B. Attach evidence to the Proposal and to each letter that the person signing has authority to do so.
- C. With respect to authorization of execution and delivery of the Proposal and validity thereof, if the Proposer is a corporation, it shall provide evidence in the form of a resolution of its governing body certified by an appropriate officer of the corporation. If the Proposer is a partnership, such evidence shall be in the form of a partnership resolution and a general partner resolution (as to each general partner) providing such authorization, in each case, certified by an appropriate officer of the general partner. If the Proposer is a limited liability company, such evidence shall be in the form of a limited liability company resolution and a managing member(s) resolution providing such authorization, certified by an appropriate officer of the managing member(s). If there is no managing member, each member shall provide the foregoing information. If the Proposer is a joint venture, such evidence shall be in the form of a resolution of each joint venture member, certified by an appropriate officer of such joint venture member. If the Proposer is an entity that is not yet formed, such evidence shall be in the form of a resolution of each Equity Member, certified by an appropriate officer of such member. If the Proposer is a joint venture or a partnership, the Proposal must be executed by all joint venture members or all general partners, as applicable.
- D. The Developer's partnership agreement, limited liability company operating agreement, and joint venture agreement, as applicable, must include an express provision satisfactory to ADOT, in its sole discretion, stating that, in the event of a dispute between or among joint venture members, partners or members, as applicable, no joint venture member, partner or member, as applicable, shall be entitled to stop, hinder or delay work on the Project. Proposers should submit the applicable agreement to ADOT and identify on a cover page where in the agreement the provision can be found. If the Developer is not yet formed, provide draft organizational documents or a term sheet and indicate where the provision is found.

Form B

PROPOSER'S ORGANIZATION INFORMATION

PART 1 PROPOSER TEAM SUMMARY AND CERTIFICATION

PROPOSER	
CONTACT PERSON	
ADDRESS	
TELEPHONE NUMBER	
FAX NUMBER	
EMAIL ADDRESS	
DEVELOPER	
CONTACT PERSON	
ADDRESS	
TELEPHONE NUMBER	
FAX NUMBER	
EMAIL ADDRESS	
EQUITY MEMBER(S) (Duplicate for each Equity Member)	
NAME OF FIRM	
CONTACT PERSON	
ADDRESS	
TELEPHONE NUMBER	
FAX NUMBER	

EMAIL ADDRESS	
MAJOR NON-EQUITY MEMBER (Duplicate for each Major Non-Equity Member)	
NAME OF FIRM	
CONTACT PERSON	
ADDRESS	
TELEPHONE NUMBER	
FAX NUMBER	
EMAIL ADDRESS	
GUARANTOR (Duplicate for each Guarantor)	
NAME OF FIRM	
CONTACT PERSON	
ADDRESS	
TELEPHONE NUMBER	
FAX NUMBER	
EMAIL ADDRESS	
KEY PROFESSIONAL SERVICES FIRM (Duplicate for each such firm)	
NAME OF FIRM	
CONTACT PERSON	
ADDRESS	
TELEPHONE NUMBER	

FAX NUMBER	
EMAIL ADDRESS	
SUBCONTRACTOR (Only if not in a prior category. Duplicate for each Subcontractor)	
NAME OF FIRM	
CONTACT PERSON	
ADDRESS	
TELEPHONE NUMBER	
FAX NUMBER	
EMAIL ADDRESS	
into any substantive negotiat or other Subcontractors results Subcontract with respect to the Subcontractors that have a contractor of the Subcontractors	ertify that the foregoing is true and correct, and that I am the
=	Print Name:
litle:	Date:
	(Signature)
	(Name printed)
	(Title)
	(Proposer)

PART 2

TEAM MEMBER INFORMATION

Name of Proposer:
Name of Entity Completing This Form:
Entity's Role (check one box for entity completing this form as applicable):
 □ Proposer □ Equity Member □ Guarantor □ Key Professional Services Firm □ Key Subcontractor (only if not in any prior category) □ Other Subcontractor □ Other (describe):
Year Established: State of Organization:
Federal Tax ID No. (if applicable): Telephone No.:
North American Industry Classification Code:
Name of Designated Representative Executing Form B, Part 2 and/or Form C:
Individual's Title:
E-mail Address:
Type of Business Organization* (check one):
Corporation Partnership Joint Venture Limited Liability Company Other (describe):
* If the entity completing this Form B, Part 2 is a partnership or any other form of a joventure, attach to this Form B, Part 2 the executed teaming agreement and amendments thereto.
A. Business Address:
B. Describe the role/specialty/discipline/assignment of the entity in the space belowincluding equity ownership percentage (if any).
Arizana Danastment of Transportation Form B. Dransporta Organization Information Bequest for Drans

C.	If the entity completing this <u>Form B, Part 2</u> is a joint venture or newly form entity (formed within two years before the <i>SOQ Due Date</i>), complete a separa <u>Form B, Part 2</u> and <u>Form C</u> for each member or partner of the entity and attact to the Proposal. In addition, identify the names of such members or partners the spaces below.
	<u>Names</u>
	er penalty of perjury, I certify that the foregoing is true and correct, and that I am a authorized representative of the entity named in this form:

PART 3 CHANGES IN PROPOSER'S ORGANIZATION AND KEY PERSONNEL

The Proposer shall review its SOQ previously submitted to ADOT and list below any deletions, substitutions, additions and changes in team members and Key Personnel since the submission of the SOQ. Attach copies of all written consents from ADOT to such deletions, substitutions, additions and changes where consent is required under Section 2.10 of the ITP. Attach separate sheets if necessary. Under penalty of perjury, I certify that the foregoing is true and correct, and that I am the Proposer's duly authorized representative:

PART 4 LICENSES AND REGISTRATIONS

Name of Proposer:		

To the extent that the laws of the State of Arizona require the Developer and each Equity Member, Major Non-Equity Member, Key Professional Services Firm, other identified Subcontractors and Key Personnel to hold a license, registration or other credential to design, construct or maintain the Project, Proposer shall certify below that all such firms and Key Personnel either (a) have all such licenses, registrations and credentials or (b) have submitted applications for all such licenses, registrations and credentials and are registered or licensed, comparable to an Arizona registration or license, in some state or foreign jurisdiction at the time of Proposal submittal. Proposer will be required to provide evidence at the time of DBM Agreement award that all such firms and Key Personnel have all such licenses, registrations and credentials required by Arizona law, except that such evidence will not be required for other identified Subcontractors that have a contract price, per Subcontractor, less than 1% of the total D&C Price (if performing D&C Work) or less than 1% of the total Maintenance Price (if performing Maintenance Services). Such evidence shall include any information on the revocation or suspension of any license, registration or credential. Proposers are referred to Arizona Revised Statutes, Title 32, Chapter 1 - Architects, Assayers, Engineers, Geologists, Landscape Architects, and Land Surveyors; Arizona Revised Statutes, Title 32, Chapter 10 - Contractors; Arizona Revised Statutes, Title 32, Chapter 36 - Appraisers: and Arizona Revised Statutes, Title 32, Chapter 20 - Real Estate Brokers and Salespersons.

Licensing information is available from:

Registrar of Contractors

Board of Technical Registration
3838 N. Central Ave, Suite 400

1110 W. Washington Street, Suite 240

Phoenix, AZ 85012-1906 Phoenix, AZ 85007

Phone: (602) 542-1525 Phone: (602) 364-4930

Fax: (602) 542-1599 Fax: (602) 364-4931

Arizona Board of Appraisal Arizona Department of Real Estate 15 S. 15th Ave., Suite 103A 2910 N. 44th Street, #100

Phoenix, AZ 85007 Phoenix, AZ 85018

Phone: (602) 542-1558 Phone: (602) 771-7799 Fax: (602) 542-1598

At a minimum, the following Key Personnel must have the following Arizona licenses or registrations by the time of award of the DBM Agreement:

Design Manager registered professional engineer
Quality Manager registered professional engineer

ROW Acquisition Manager licensed Arizona real estate agent or broker

Set forth in the following table all Arizona licenses and registrations held and applied for as of the Proposal Due Date by the Developer, Equity Members, Major Non-Equity Members, Key Professional Services Firms, other identified Subcontractors and Key Personnel. No such information is required, however, for other identified Subcontractors that have a contract price, per Subcontractor, less than 1% of the total D&C Price (if performing D&C Work) or less than 1% of the total Maintenance Price (if performing Maintenance Services). Attach copies of all such Arizona licenses and registrations. Attach a separate sheet if necessary.

Firm or Key Personnel	Arizona License/Registration Information	If not yet received, date applied for:

For each such firm or Key Personnel that has not yet received Arizona registration, licensure, registration or credential, set forth in the following table licenses and registrations, comparable to an Arizona license or registration, that are held in another state or foreign jurisdiction. No such information is required, however, for other identified Subcontractors that have a contract price, per Subcontractor, less than 1% of the total D&C Price (if performing D&C Work) or less than 1% of the total Maintenance Price (if performing Maintenance Services).

Firm or Key Personnel	State or Other Jurisdiction that Issued License/Registration	License/Registration Information

Describe all information on the revocation or suspension, within the last ten years prior to the Proposal Due Date, of any license, registration or credential of Developer, Equity Members, Major Non-Equity Members, Key Professional Services Firms, other identified Subcontractors and Key Personnel. No such information is required, however, for other identified Subcontractors that have a contract price, per Subcontractor, less than 1% of the total D&C Price (if performing D&C Work) or less than 1% of the total Maintenance Price (if performing Maintenance Services).			
Under penal	ty of perjury, I certify that:		
(1)	the foregoing is true and cor	rect;	
Key Profess and the Ke required by the submitted a registered or	sional Services Firms, the other by Personnel either (a) have the laws of Arizona to design pplications for all such lice	Members, the Major Non-Equity Members, the ner Subcontractors identified in the Proposal, e all licenses, registrations and credentials, construct or maintain the Project or (b) have nses, registrations and credentials and are Arizona registration or license, in some state or submittal; and	
(3)	I am the Proposer's duly aut	horized representative.	
By:		_ Print Name:	

PART 5 SURETY INFORMATION

Provide the following information regarding the Surety(ies) committing to provide the bonds in accordance with ITP Section 6.1.2(j):

(a)	Name(s), address(es) and phone numbers of the Surety(ies) the above-referenced bonds, and the name(s), address(es) and puthe designated agent(s). (Sureties must be (i) licensed and business in the State, (ii) listed on the U.S. Department of the and Approved Sureties" (found at www.fms.treas.gov/c570/ctrated "A" or higher by at least two nationally-recognized rationally Ratings, Moody's Investor Service and Standard & Poor's) of minus (A-) or better and Class VIII or better according to	hone number(s) of I authorized to do Treasury's "Listing 570.html), and (iii) ng agencies (Fitch or rated at least A
	Company's Financial Strength Rating and Financial Size Categ	
(b)	For each such Surety listed in (a), evidence of the current ra Surety, to be attached to this Part 5.	ating of each such
(c)	Whether or not each listed Surety has defaulted on any obligation ten years, and, if so, a description of the circumstances and the default.	
	Inder penalty of perjury, I certify that the foregoing is true and correct roposer's duly authorized representative	, and that I am the
By: _ Title:	y: Print Name: itle: Date:	

Form C

CERTIFICATION / QUESTIONNAIRE

Name of Proposer:	
Firm Name:	

Complete for the Proposer, each Equity Member and each Major Non-Equity Member.

If a question is answered "yes," attach additional documentation as necessary to fully describe and explain the circumstances.

Failure to respond to the questions or to provide adequate explanations may preclude consideration of the Proposal and result in its rejection.

As used in this Form C:

- (a) "Affiliate" has the meaning set forth in Exhibit 1 of the DBM Agreement, but only if the entity either (i) has or is engaged in business or investment in North America or (ii) is or was involved, directly or indirectly, in any project listed on Form E-1, E-2 or E-3 of the SOQ. In addition, in the context of the Proposer, "Affiliate" includes the Developer; and
- (b) "Reporting Period" means the number of years indicated in each question before the date of issuance of the RFQ through the date that is five days before the Proposal Due Date.

Note: This form is substantially similar to, but as noted below not identical to, Form L-2 in the RFQ. The Reporting Period in this form updates the reporting period in Form L-2 to include the period since submission of the SOQs. If, for any question that is identical to that in Form L-2 of the RFQ (other than the reporting period), the firm has no change to the information it certified to in the SOQ, answer the question with "Same answer and description as in Form L-2 of the SOQ."

1. Has the firm or any Affiliate, or the owners, officers, or managing employees of either the firm or any Affiliate, ever failed to complete any work it agreed to perform, or had a contract terminated because it was in default during the Reporting Period beginning ten years before the date of issuance of the RFQ? If yes, describe.

- 2. Has the firm or any Affiliate or any director, officer, or employee of either the firm or any Affiliate been the subject of a criminal complaint, indictment or information alleging, or been convicted of, bid or other contract-related crimes or violations (e.g., fraud, bribery, collusion, conspiracy, antitrust, etc.) or any felony or misdemeanor related to performance under a contract during the Reporting Period beginning five years before the date of issuance of the RFQ? If yes, describe. (**Note:** This question is not identical to question 2 in Form L-2 of the RFQ. Therefore, answer in full without reference to your answer in Form L-2.)
- 3. Has the firm or any Affiliate sought protection under any provision of any bankruptcy act or been subject to a receivership or involuntary bankruptcy proceeding during the Reporting Period beginning ten years before the date of issuance of the RFQ? If yes, describe, and provide information concerning any work completed by a surety as a result of the bankruptcy or receivership.
- 4. Has the firm or any Affiliate been debarred, disqualified, removed, or suspended from performing work for the federal government, any state or local government, or any foreign government during the Reporting Period beginning five years before the date of issuance of the RFQ? If yes, describe.
- 5. Has the firm or any Affiliate been found liable in a civil suit or found guilty in a criminal action for making any false claim or other material misrepresentation to a public entity (including any foreign government) during the Reporting Period beginning ten years before the date of issuance of the RFQ? If yes, as to each such inquiry, state the name of the public agency, the date of the inquiry, the grounds on which the public agency based the inquiry, and the result of the inquiry.
- 6. Has any construction project performed or managed by the firm or, to the knowledge of the undersigned, any Affiliate, involved repeated or multiple failures to comply with safety laws, regulations, rules, or requirements (including those of a foreign government) during the Reporting Period beginning ten years before the date of issuance of the RFQ? If yes, please identify the team members and the projects, provide an explanation of the circumstances, and provide owner contact information including telephone numbers.
- 7. Has the firm or any Affiliate been disqualified by an owner of a public works project for submitting a "nonresponsive" bid or proposal, or having been found "not responsible" during the Reporting Period beginning five years before the date of issuance of the RFQ? If yes, describe.

- 8. Has the firm or any Affiliate been found, adjudicated, or determined by any state court, state administrative agency, including, but not limited to, the Industrial Commission of Arizona, federal court or federal agency, to have violated or failed to comply during the Reporting Period beginning ten years before the date of issuance of the RFQ with any law or regulation of the United States or any state governing prevailing wages (including but not limited to payment for health and welfare, pension, vacation, travel time, subsistence, apprenticeship or other training, or other fringe benefits) or overtime compensation?
- 9. Has the firm or any Affiliate been found, adjudicated or determined by any federal or state court or agency (including, but not limited to, the Equal Employment Opportunity Commission, the Office of Federal Contract Compliance Programs and any applicable Arizona governmental agency) during the Reporting Period beginning ten years before the date of issuance of the RFQ to have violated any laws or Executive Orders relating to employment discrimination or affirmative action, including but not limited to Title VII of the Civil Rights Act of 1964, as amended (42 U.S.C. Sections 2000e et seq.); the Equal Pay Act (29 U.S.C. Section 206(d)); and any applicable or similar Arizona law. (Note: This question did not appear in Form L-2 of the SOQ.)
- 10. Has the firm or any Affiliate been convicted of violating a State or Federal law relating to the employment of undocumented aliens during the Reporting Period beginning five years before the date of issuance of the RFQ? If yes, describe.
- 11. Not used.
- 12. Has a surety firm completed performance of a contract on behalf of the firm or any Affiliate or paid for completion of a contractor's performance because the firm or any Affiliate was in default or terminated by the project owner during the Reporting Period beginning five years before the date of issuance of the RFQ? If yes, describe.
- 13. Has the firm or any Affiliate (for this question only, Affiliate shall be limited to members, partners or joint venturers that control the member of the Proposer team) been issued a citation by any governmental body for violation of any environmental law, regulation, or permit pertaining to performance of work on a transportation project during the Reporting Period beginning ten years before the date of issuance of the RFQ? If yes, describe in the next table and attach all listed citations to this Form. Do not list or include environmental citations listed and included in your SOQ.

Environmental Citations:

Complete for each Equity Member and each Major Non-Equity Member. The Reporting Period in this form updates the reporting period in Form PP-2 of the SOQ to include the period since submission of the SOQs. Include only citations not listed in Form PP-2 of the SOQ, and attach the additional listed citations. If the firm has no change to the information it certified to in the SOQ, state on this form "No information in addition to that reported in Form PP-2 of the SOQ."

Name of Citation	Year Received	Project and Location	Work for Which Citation Received

(Must be signed by an officer of the firm)

Under penalty of perjury, I certify that the foregoing is true and correct, and that I am a duly authorized representative of the entity named in this form:

Firm: _	
Ву:	
Name:	
Title:	

Form D

UPDATED INDUSTRIAL SAFETY RECORD FOR CONSTRUCTION WORK TEAM MEMBERS

PROPOSER'S NAME:		
NAME OF TEAM MEMBER:		
ROLE OF TEAM MEMBER:		

This form shall be filled out separately and provided for each Equity Member and each Major Non-Equity Member that will participate in installation or construction Work for the Project. Participation includes performing or supervising installation or construction Work.

A. Provide the following information with regard to all installation and construction work undertaken in the United States (including the State of Arizona) by the firm, with separate statistics relative to the State of Arizona. For a reporting firm that is a member of any joint venture, information shall be provided as though 100% of the results were for the reporting firm. ADOT may request the Proposer to submit additional information or explanation of data which ADOT may require for evaluating the safety record.

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
1) Total Hours Worked (in thousands) Nationwide: Arizona:				
 Number of fatalities:* Nationwide: Arizona: 				
 Number of lost workdays:* Nationwide: Arizona: 				

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
4) Number of lost workdays* cases: Nationwide: Arizona:				
5) Number of injury/illness* cases: Nationwide: Arizona:				
6) Number of days of* restricted work activity due to injury/illness: Nationwide: Arizona:				
7) Incidence Rate** Lost Workday Cases Nationwide: Arizona: Days Lost Nationwide: Arizona:				
8) Worker's Compensation Experience Modifier Nationwide: Arizona:				

The information required for these items is the same as required in OSHA Form 300A, Summary of Work-Related Injuries and Illnesses.

B.	Has OSF	IA cited a	nd asses	sed pena	lties aga	inst your f	firm fo	r any	"serious,"	"willful,"	or "repeat"	' violat	ions (of its
safety	or health	regulation	ns in the	during th	e period	beginning	g five	years	before the	e date o	f issuance	of the	RFQ	and
ending	g five days	s before the	e Propos	al Due Da	te?									

Yes No
Arizona Department of Transportation
South Mountain Freeway Project
Addendum #45 (10-216-2015)

Incidence Rate = No. Injuries (Cases) x 200,000 / Total Hours Worked

(If yes and there is no change from the citations and information provided in your SOQ in response to question 10 of Form S of the SOQ, state "Same citations and information as provided for question 10 of Form S of the SOQ." If yes and there is any changed or additional citation or information from that provided for question 10 of Form S of the SOQ, attach a separate signed page describing each changed or additional citations, including information about the date of each citation, nature of each violation, the project on which each citation was issued, and the amount of penalty paid, if any. If the citation was appealed to the Occupational Safety and Health Appeals Board and a decision has been issued, state the case number and the date of the decision.)

· · · · · · · · · · · · · · · · · · ·	Ith Administration cited and assessed penalties against your firm of issuance of the RFQ and ending five days before the Proposal
Form S of the SOQ, state "Same citations and informations"	information described in your SOQ in response to question 11 of tion as provided for question 11 of Form S of the SOQ." If yes and on from that provided for question 11 of Form S of the SOQ, attach
· ·	that are available to me at this time and I declare under penalty of he information is true and accurate within the limitation of those
Name of Company (Print)	Signature
Address	Title
City, State and ZIP Code	Telephone Number

Form E

PERSONNEL WORK ASSIGNMENT AND COMMITMENT OF AVAILABILITY

Name of Proposer:					
Key Personnel Assignment ¹	Name of Individual Assigned	Employer			
Project Manager					
Construction Manager					
Design Manager					
Quality Manager					
Safety Manager					
Public Relations Officer					
ROW Acquisition Manager					
Utility Adjustment Coordinator					
Environmental Compliance Manager					
Maintenance Manager					
DBE/OJT Outreach and Compliance Manager					
COM	MMITMENT OF AVAILABILI	<u>TY</u>			
Understanding ADOT's concern that the personnel resources specifically represented and listed in this Proposal actually be assigned to the Project and not also be committed to other projects to any extent that could interfere with performance of duties for the Project, Proposer and the employer signing below commit that if Proposer is awarded the DBM Agreement, the employer's named Key Personnel and other individuals employed by such employer named in the Proposal will be committed, available and active for the periods necessary to fulfill on a timely basis their responsibilities and duties respecting the Project, as more fully set forth in the Contract Documents.					
Date:					
Proposer's Name:					
Arizona Department of Transportation	Form F – Personnel Work Assignment	Request for Proposals			

Signed:
Printed Name:
Title:
Employer's Name:
Signed:
Printed Name:
Title:

[Duplicate Employer signature block as necessary so that this Form E is signed by all employers of named Key Personnel or of other individuals named in the Proposal to perform Work.]

Form F

NON-COLLUSION AFFIDAVIT

STAT	TE OF)		
COU)ss NTY OF)		
Each	of the undersigned, being first duly sw	orn, deposes and says that:	
A.	is the, wh, the entity making the fo	of and is the ich entity(ies) are the or regoing Proposal.	
В.	person, partnership, company, assoliability company or corporation; the sham; the Proposer has not directly Proposer to put in a false or sham colluded, conspired, connived or agre in a sham Proposal or that anyone shot in any manner, directly or indirect conference with anyone to fix the proportion of the proposer, or to secure interested in the proposed agreement are true; and, further, the Proposer prices or any breakdown thereof, or data relative thereto, or paid, an partnership, company, association,	terest of, or on behalf of, any undisclosed ociation, organization, joint venture, limited or Proposal is genuine and not collusive or or indirectly induced or solicited any other Proposal, and has not directly or indirectly eed with any Proposer or anyone else to put all refrain from proposing; the Proposer has tly, sought by agreement, communication of ces of the Proposer or any other Proposer element included in the Proposal, or of that any advantage against ADOT or anyone has not, directly or indirectly, submitted its the contents thereof, or divulged information divided in the proposal will not pay, any fee to any corporation joint venture, limited liability company any member, partner, joint venture member ive or sham Proposal.	
C.	The Proposer will not, directly or indirectly, divulge information or data regarding the price or other terms of its Proposal to any other Proposer, or seek to obtain information or data regarding the price or other terms of any other Proposal, untafter award of the Agreement or rejection of all Proposals and cancellation of the RFP.		
	(Signature)	(Signature)	
	(Name Printed)	(Name Printed)	
	(Title)	(Title)	

Subscribed and sworn to before me this	s day of, 2015.
	Notary Public in and for said County and State
[Seal]	
My commission expires:	
	ssary so that it (i) accurately describes the entity by and on behalf of all partners, members, joint of the Proposer.]

Form G

INFORMATION FOR PROPOSED CHANGE IN KEY PERSONNEL

rame of r roposor.			
Use this Form G onl	y in connection with a request to ADOT	to approve a change in the individual for a k	(ey Personnel

Key Personnel Position	Name of Individual	Years of Relevant Experience ¹	Education and Registrations ²	Employing Firm Name	Reference Name, Title, Telephone Numbers & Email Address ³	
Proposed Changes	Proposed Changes in Key Personnel Identified in SOQ:					
Project Manager		years on complex highway infrastructure projects. years managing the design and construction of major urban freeway systems. years of major design-build-maintain project management of major urban freeway systems.			1. 2. 3.	
Construction Manager		years on complex highway infrastructure project. years managing the construction of major urban freeway systems. years of major design-build construction management of major urban freeways.			1. 2. 3.	

Name of Proposer:

position identified in Proposer's SOQ.

Design Manager	years on complex highway infrastructure projects years managing the design of major urban freeways years of major design-build project management of major urban freeway systems.	1. 2. 3.
Quality Manager	years on complex highway infrastructure projects years coordinating and managing quality programs on major freeway projects years of major design-build management of major urban freeways.	1. 2. 3.
Safety Manager	years on complex highway infrastructure projects years coordinating safety programs on major freeway projects years of major design-build construction management of major urban freeways.	1. 2. 3.

Public Relation Officer	years working on community relations programs years coordinating public outreach programs on major urban freeway projects years of community relations experience on major design-build project with a contract price of \$100 million per project .	1. 2. 3.
ROW Acquisition Manager	years managing complex highway infrastructure projects years coordinating ROW acquisition and ROW relocations for major urban freeway projects.	1. 2. 3.
Utility Adjustment Coordinator	years on complex highway infrastructure projects years coordinating utility adjustment and relocations for major urban freeway projects.	1. 2. 3.
Environmental Compliance Manager	years on complex highway infrastructure projects years managing environmental compliance activities and permitting for major urban freeway projects.	1. 2. 3.

Maintenance Manager	highway infras	ordinating programs n freeway of h major	1. 2. 3.
DBE/OJT Outreach and Compliance Manager	years wondered by the programsyears wondered programs.	on DBE,	1. 2. 3.

For each individual proposed, please enter the number of years of relevant experience in the blank spaces provided. In cases where the individual has no relevant experience, please enter "0" in the corresponding blank space.

² For each individual proposed, please indicate any degrees, professional licenses, registrations, and training relevant to the corresponding Key Personnel position.

³ Provide three references for each position identified on <u>Form G</u>.

<u>Form H</u> DISADVANTAGED BUSINESS ENTERPRISE (DBE) FORMS

Form H-1

DBE ASSURANCE & PROJECT GOAL DECLARATION

Name of Proposer		Project Name			
ADOT TRACS	No	Project Number			
It is understood and agreed by the Proposer that it has carefully examined all documents included in this Request for Proposal (RFP) and acknowledges that Arizona Department of Transportation (ADOT) has established DBE Goals for the Project that were calculated in relation to the price of the various components of the Project as listed below (the "DBE Goals"):					
• Profes Service	fessional Services DBE Goal - 16.6345 % of the total contract price for Professional vices				
• Constr	Construction DBE Goal - 10.93 % of the total contract price for Construction Work				
-	Capital Asset Replacement Work DBE Goal – 6.08 % of the total price for each Capital Asset Replacement Work interval				
COMPLETE DE	TAILS BELOW				
aggressively expecial Provision In fulfilling Properthis Project, and	ns.	e DBE Utilization Plan that ADOT approves for the Contract Documents and applicable			
If Proposer reasonably believes that aggressive Good Faith Efforts will produce DBE participation below any of the DBE Goals ADOT has established for the Project as set forth above, indicate below the percentages that Proposer reasonably believes can be achieved through aggressive Good Faith Efforts. No such percentages will excuse Proposer from aggressively exercising Good Faith Efforts to achieve the DBE Goals of record.					
•	Achievable Professional Services DBB Professional Services	Goal: % of the total contract price for			
•	Achievable Construction DBE Goal: Work	% of the total contract price for Construction			
•	Achievable Capital Asset Replacement price for each Capital Asset Replacement	t Work DBE Goal: % of the total contract t Work interval			
As used herein,	"total contract price" in the context of the	Professional Services and Construction DBE			

Goals means the total final D&C Price allocable to Professional Services and Construction Work

pursuant to the DBM Agreement.		
Print Name of Authorized Officer of Proposer		
Signature of Authorized Officer of Proposer		
Title	Date	

respectively; and in the context of the Capital Maintenance Goal means the portion of the Maintenance Price allocated to the Capital Asset Replacement Work as set forth in Proposer's Form N-1, as escalated

RECORD OF PAST DBE PERFORMANCE

Provide a Form H-2 for each Equity Member and Major Non-Equity Member that has acted as a prime consultant or contractor on a federally funded project completed or substantially completed at any time during the 36 months prior to the Proposal Due Date.

Name of Proposer					
Name of Firm					
Role of Firm:					
		Record of Past	t DBE Performanc	е	
Provide the information requested below Proposal Due Date where the firm was t provide an explanation below. Insert ad	the prime consultant of	or contractor on a f	federally funded proje		any time during the 36 months prior to the where the DBE goal was not achieved,
Project Name & Location (City/State)	Completion Date	Total Contract Value (US Dollars)	DBE Participation Goal (%)	DBE Participation Achieved (%)	Contract Owner (Name/telephone/Email)

Explanation of Non-Attainment of DBE Goals						
Provide a brief explanation below for any project listed above for which the DBE goal was not achieved by the firm. Insert additional lines or add additional sheets if needed.						
Project Name & Location (City/State)		Brief Explanation of Non-Attainment of DBE Goal (maximum ½ page per project)				
	_					

Add additional rows/sheets as needed.

LIST OF CURRENTLY IDENTIFIED/NAMED PROFESSIONAL SERVICES DBE SUBCONTRACTORS

List information for all Professional Services and Construction Work DBEs already identified/named to work on the Project. If one DBE firm is being used to complete multiple Scopes/Items, list each one separately.

Scope Area (Example: Bridge design, survey, geotechnical, traffic design, environmental services, drainage, etc.) Also list non-engineering Professional Services firms	DBE Firm (Legal Business name used for DBE Certification in AZ)	Description of Work Item to be Performed by DBE Firm	NAICS Code	Estimated % of DBE Participation	Estimated Price of Participation (if known) (US Dollars)

TOTAL IDENTIFIED PROFESSIONAL SERVICES DBE ESTIMATED PERCENT					
	TOTAL IDENTIFIED PROFESSIONAL SERVICES DBE ESTIMATED PRICE				

Add additional rows/sheets as needed.

^{*}See Exhibit 1 for definitions of Professional Services.

LIST OF CURRENTLY IDENTIFIED/NAMED CONSTRUCTION DBE SUBCONTRACTORS

List information for all Construction DBEs already identified/named to work on the Project. If one DBE firm is being used to complete multiple Scopes/Items, list each one separately.

DBE Firm (Legal Business name used for DBE Certification in AZ)	Description of Work Item to be Performed by DBE Firm	NAICS Code	Estimated % of DBE Participation	Estimated Price of Participation (if known) (US Dollars)
	(Legal Business name used for DBE Certification	(Legal Business name used for DBE Certification Performed by DBE Firm	(Legal Business name Performed by DBE Firm Code used for DBE Certification	(Legal Business name Performed by DBE Firm Code Participation used for DBE Certification

	TED PERCENT	AL IDENTIFIED CONSTRUCTION DBE ESTIMAT	ТОТ	
TOTAL IDENTIFIED CONSTRUCTION DBE ESTIMATED PRICE				
•				A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

Add additional rows/sheets as needed.

*See Exhibit 1 for definitions Construction Work.

DBE SUBCONTRACTOR INTENT TO PARTICIPATE

(Duana a a a)	Marra	intends to subc	contract work on the F	Project to	
(Proposer's (Name of D	,	to perform	work on the Project a	s follows:	
☐ PROFESSIONAL SEF	•	□ CONSTRUCT	ION		
General Scope/Discipline	Description of Work Item	NAICS Code	Estimated % of Applicable DBE Goal	Estimated \$ Value (if known) (US Dollars)	
1.					
2.					
3. 4.					
5.					
		TOTALS			
Add additional lines as ne	eded.				
For the Proposer		For the DBE Sub	contractor		
Signature		Confirmed by: (Signature)			
Name (Printed or Typed)		Name (Printed or Typed)			
Title		Title			
Date		 Date			

IDENTIFIED SCOPE ITEMS FOR FUTURE PROFESSIONAL SERVICES DBE PARTICIPATION

List additional scope of work items that will be unbundled by the Proposer for future participation by Professional Services DBEs throughout the term of the DBM Agreement, for which DBEs have not yet been named/assigned (exclude estimated DBE participation listed on <u>Form H-4</u>).

Scope Area (Example: Bridge design, survey, geotechnical, traffic design, environmental services, drainage, etc.)	Description of Work Item to be Performed by DBE Firm	Estimated Timeframe for DBE Participation (Month/Year)	Estimated Minimum DBE Participation %	Estimated Price of Participation (if known) (US Dollars)

TOTAL FUTURE PROFESSIONAL SERVICES DBE ESTIMATED PERCENT			
TOTAL FUTURE PROFESSIONAL SERVICES DBE ESTIMATED PRICE			
		TOTAL FUTURE PROFESSIONAL SERVICES DBE ESTIMATED PERCENT TOTAL FUTURE PROFESSIONAL SERVICES DBE ESTIMATED PRICE	

Add additional rows/sheets as needed.

^{*}See Exhibit 1 for definitions of Professional Services.

IDENTIFIED SCOPE ITEMS FOR FUTURE CONSTRUCTION DBE PARTICIPATION

List additional scope of work items that will be unbundled by the Proposer for future participation by Construction DBEs throughout the term of the DBM Agreement, for which DBEs have not yet been named/assigned (exclude estimated DBE participation listed on <u>Form H-4</u>).

Scope Area (Example: concrete paving, trucking, earthwork, traffic control, landscaping, signs, contractor QC, etc)	Description of Work Item to be Performed by DBE Firm	Estimated Timeframe for DBE Participation (Month/Year)	Estimated Minimum DBE Participation %	Estimated Price of Participation (if known) (US Dollars)

TOTAL FUTURE CONSTRUCTION DBE ESTIMATED PERCENT			
TOTAL FUTURE CONSTRUCTION DBE ESTIMATED PRICE			

Add additional rows/sheets as needed.

^{*}See Exhibit 1 for definitions of Construction Work.

BIDDER'S LIST OF ALL SUBCONTRACTORS, SUPPLIERS, SERVICE PROVIDERS AND MANUFACTURERS

This form must be submitted to ADOT with the Proposal, and on a monthly basis with Monthly DBE Utilization Progress Report. You may make copies of this form.

Along with submitting this Bidder's list, all prime contractors and Subcontractors on this contract must be registered as a vendor on AZUTRACS and provide a AZUTRACS Vendor Number to be awarded the DBM Agreement. To determine if your firm is registered as a vendor, click here and search by firm name https://adot.dbesystem.com/FrontEnd/VendorSearchRegistry.asp?TN=adot&XID=5475. If the firm is listed at the bottom of the page in the Search Results, it is registered as a vendor. If it is not listed it must register by going to this website https://adot.dbesystem.com/FrontEnd/StartRegistry.asp?TN=adot&XID=6761.

Visit the AZ UTRACS website at: https://adot.dbesystem.com for further information or contact the Business Engagement and Compliance Office (BECO)-Contract Compliance Office at (602) 712-7761, or email us at contractorcompliance@azdot.gov.

Project #:		TRACS #:
The information below is c my knowledge:	omplete and accurate to the be	est of
Developer Name:		
Developer's AZUTRACS Vendor #		
Developer DBE Liaison:		

Subcontractor Name	Phone	Email	AZ UTRACS Vendor # (If known)	Select One D = DBE N = Non- DBE S = SBC
				

		
Add additional sheets as needed		
Print Name of Proposer		
Print Name of Authorized Officer of Proposer		
Signature of Authorized Officer of Proposer		
Title		
Date		

Form I

ON THE JOB (OJT) TRAINING FORMS

- 1 -

Form I-1

OJT ASSURANCE & TRAINING GOAL DECLARATION

Name of Proposer	Project Name
ADOT TRACS No	Project Number
for Proposal (RFP) and acknowledge	roposer that it has carefully examined all documents included in this Request es that Arizona Department of Transportation (ADOT) has established On the men, minority, veteran and disadvantaged individuals for the Project as listed
Minimum of 142,800 OJT Ti	ainee hours on the Project
 Minimum of 51 OJT Traines work classification 	s must complete at least 2000 hours solely on the Project in the same trade or
	es must complete hours on the Project necessary to achieve Journey-Level urs must be completed by these OJT Trainees solely on the Project)
Some of the same individual OJT Tr	ainees can be used to satisfy each of the OJT Goals.
COMPLETE DETAILS BELOW	
exercise Good Faith Efforts to the sa In fulfilling Proposer's commitment, I	ts to meet or exceed ALL the OJT Goals listed above or to aggressively tisfaction of ADOT to do so, in accordance with the OJT Special Provisions. Proposer will follow the OJT Utilization Plan that ADOT approves for this ions set forth in the Contract Documents and applicable regulations referenced
Print Name of Proposer	
Print Name of Authorized Officer of I	Proposer
Signature of Authorized Officer of Pr	oposer
Title	
Date	

Form I-2

RECORD OF PAST OJT PERFORMANCE

Provide a Form I-2 for each Equity Member and Major Non-Equity Member that has acted as a prime contractor on a federally funded project completed or substantially completed at any time during the 36 months prior to the Proposal Due Date.

Name of Proposer			Name of Partn	er/Firm		
Role of Partner/Firm:						
Record of Past OJT Performance Provide the information requested below for all projects completed or substantially completed by the firm listed above at any time during the 36 months prior to the Proposal Due Date where the firm was the prime contractor on a federally funded project. For any projects where the OJT goal was not achieved, provide an explanation below. Insert additional lines or attach additional sheets, as needed.						
Project Name & Location (City/State)	Completion Date	Total Contract Value (US Dollars)	Project- Based or Contract-Based Program	OJT Goal (Total Number of Trainees & Hours)	OJT Goal Achieved (Total Number of Trainees & Hours)	Contract Owner (Name/telephone/Email)

Explanation of Non-Attainment of OJT Goals Provide a brief explanation below for any project listed above for which the OJT goal was not achieved by the firm. Insert additional lines or add additional sheets if needed.							
				on-Attainment of OJT	Goal (maximum ½ p	age per project)	

Form J

CONFLICT OF INTEREST DISCLOSURE STATEMENT

Proposer's attention is directed to 23 CFR Part 636 Subpart A and in particular to Subsection 636.116 regarding organizational conflicts of interest. Section 636.103 defines "organizational conflict of interest" as follows:

Organizational conflict of interest means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the owner, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

Proposer's attention is also directed to <u>Section 7.1</u> of the Instructions to Proposers and the laws, policies and matters referenced therein. Proposers are advised that in accordance with <u>Section 7.1</u>, certain firms and individuals will not be allowed to participate on any Proposer's team for the Project because of their work with ADOT in connection with the Project procurement and document preparation.

1. <u>Disclosure Pursuant to 23 CFR Section 636.116(a)(2)(v), ADOT Conflict of Interest Policy and Arizona Laws</u>

In the space provided below, and on supplemental sheets as necessary, identify all relevant facts relating to past, present, or planned interest(s) of the Proposer's team (including the Proposer, Developer, Equity Members, Major Non-Equity Members, proposed consultants and proposed Subcontractors, and their respective chief executives, directors, and key project personnel) which may result, or could be viewed as, an organizational conflict of interest in connection with this RFP. Such disclosure is required for organizational conflicts of interest as defined or described in 23 CFR Section 636.103, in ADOT's conflict of interest policy for the Project provided as Attachment 1 to the RFQ, and in the laws and other policies referenced in Section 7.1 of the ITP.

Proposer should disclose (a) any current contractual relationships with ADOT, (b) any past, present, or planned contractual or employment relationships with any ADOT member, officer, or employee; and (c) any other circumstances that might be considered to create a financial interest in the DBM Agreement by any ADOT member, officer, or employee if Proposer is awarded the DBM Agreement. Proposer should also disclose matters such as ownership of 10% or more of the stock of, or having directors in common with, any of the following ADOT consultants:

- CDM Smith, Inc.
- HDR Engineering, Inc.
- Jacobs Engineering, Inc.

- Nossaman LLP
- PFM, Inc.

Proposer should also disclose contractual relationships with any such ADOT consultant in the nature of a joint venture, as well as relationships wherein the consultant is a contractor or consultant (or subcontractor or subconsultant) to Proposer or a member of Proposer's team. The foregoing is provided by way of example, and shall not constitute a limitation on the disclosure obligations.

percei disclos state l	ived conflict sure required below (i) the	ct of intere rements a ne circum	est, (b) Pr and (c) A stance, (ii	oposer on DOT isset) a certif	determine sued an e fication th	es such o eligibility nat Propo	disclosur determin oser prev	e met the nation, viously o	potential or ne foregoing then please disclosed all he eligibility
detern	nination.								

2. Explanation

In the space provided below, and on supplemental sheets as necessary, identify steps that have been or will be taken to avoid, neutralize, or mitigate any organizational conflicts of interest described herein. If Proposer previously proposed, or if ADOT previously issued an eligibility determination specifying, steps to be taken to avoid, neutralize or mitigate an organizational conflict of interest, then please identify the correspondence or notice that set forth such steps and certify that they will be followed.

3. <u>Certification</u>	
The undersigned hereby certifies that, to the best of his or her know interest exists that is required to be disclosed in this Conflict of Statement, other than as disclosed above.	
Signature	
Name	
Title	
Company Name	
, 2015	
Date	

Form K **PROPOSAL SECURITY**

(Separate Document)

Form K-1

ARIZONA DEPARTMENT OF TRANSPORTATION PROPOSAL BOND

Bone	d No							
	KNOW	ALL	PERSONS	ВҮ	THESE		S, that TE: insert	
of P	Proposer a	s the F	Principal and	delete			as Principa	al and
attac page trans of In	hed page, , in the sta act surety surance, a	having its te indicat business re hereb	ation duly organds principal place ted on the attact in the State of by jointly and station ("ADOT")	e of bus ched pa Arizona everally	iness at the ge, and hold a issued by to held and f	address liste ling a certific the Director o irmly bound	d on the atta ate of autho of the Depai unto the A	ached ority to rtment rizona
(Pap "Proj Prop ADO supp	maintain th ago Freewa ect"), throu osal is inco T's Reque	ne SR 20 ay)) in Ph ugh a Corporated st for Pr the "RFP	Principal is here D2L South Mounoenix, Arizona Design Build Mod herein by this roposals dated "") in accordance P.	untain F I, TRAC Maintain s refere as of	reeway, (I-1 S/Project No Agreement nce and ha	0 (Maricopa o. 202 MA 05 t ("DBM Ag s been subm , 2015	Freeway) 4 H882701 reement"), nitted pursu (as amend	I-10C (the which ant to ded or

NOW, THEREFORE:

- 1. The condition of this Proposal Bond is such that, upon occurrence of any of the following events, then this obligation shall be null and void; otherwise it shall remain in full force and effect, and the Bonded Sum will be forfeited to ADOT as liquidated damages and not as a penalty, upon receipt by Principal and Surety or by Principal and Sureties listed on the attached page (the "Co-Sureties") of notice of such forfeiture from ADOT:
 - (a) Principal's receipt of written notice from ADOT that either (i) no DBM Agreement for the Project will be awarded by ADOT pursuant to the RFP, or (ii) ADOT has awarded a DBM Agreement for the Project, has received the executed DBM Agreement and other required Closing Documents, and does not intend to award the DBM Agreement to the Principal;
 - (b) Except as expressly provided otherwise in the RFP and/or agreed to by ADOT in writing, Principal's performance of its obligations under the RFP to satisfy the conditions to final award of the DBM Agreement and

- to execute and deliver the DBM Agreement and other required Closing Documents by the applicable deadline, as such deadline may be extended in accordance with the RFP; or
- (c) If ADOT has not previously delivered notice of forfeiture hereunder, failure of ADOT to finally award the DBM Agreement to Principal within 210 days (or 270 days if ADOT has extended the 210 day period to 270 days pursuant to Section 4.5.2 of the ITP) after the Proposal Due Date defined in the ITP, or within any extension of such time period approved in writing by Principal and the Surety or Co-Sureties.
- 2. The Principal and the Surety or Co-Sureties hereby agree to pay to ADOT the full Bonded Sum hereinabove set forth, as liquidated damages and not as a penalty, within ten days after occurrence of any of the following events:
 - (a) There occurs any event described in ITP Section 2.11, 7.1, 7.2 or 7.3;
 - (b) Principal withdraws, repudiates or otherwise reneges on all or any part of its Proposal or the commitments therein;
 - Principal is selected as the Preferred Proposer, but fails to negotiate in (c) good faith with ADOT as set forth in ITP Section 5.11:
 - (d) Proposer is selected as the Preferred Proposer but fails to provide access to, or participate in the review of, the DPDs, or both, as set forth in ITP Section 5.12.4; or
 - Proposer is selected as the Preferred Proposer but fails to satisfy the (e) conditions to final award of the DBM Agreement that are the responsibility of the Preferred Proposer to satisfy, including, without limitation, failure to provide the Closing Documents required under, or satisfy the conditions set forth in, ITP Sections 6.1 and 6.1.1, unless such failure is excused in accordance with ITP Section 4.5.3(d).

Principal agrees and acknowledges that such liquidated damages are reasonable in order to compensate ADOT for damages it will incur as a result of Principal's failure to satisfy the obligations under the RFP to which Principal agreed when submitting its Proposal. Such damages include potential harm to the credibility and reputation of the Project and ADOT's transportation improvement program with policy makers and with the general public, delays to the Project, and additional costs of administering this or a new procurement (including engineering, legal, accounting, overhead and other administrative Principal further acknowledges that these damages would be difficult and impracticable to measure and prove, are incapable of accurate measurement because of, among other things, the unique nature of the Project and the efforts required to receive and evaluate proposals for it, and the unavailability of a substitute for those efforts. The amounts of liquidated damages stated herein represent good faith estimates and evaluations as to the actual potential damages that ADOT would incur as a result of Principal's failure to satisfy the obligations under the RFP to which Principal agreed when submitting its Proposal, and do not constitute a penalty. Principal agrees to such liquidated damages in order to fix and limit Principal's costs and to avoid later disputes over what amounts of damages are properly chargeable to Principal.

Bond:					•
	(a)	ADOT disqu	sal Bond shall not be subje ralifies the Proposal based is non-compliant, or fails ar	on a determination that it i	
	(b)	recovered, incurred by	ought on this Proposal Bo Principal and Surety or C ADOT in bringing such s attorneys' fees and costs as	Co-Sureties shall pay all uit, including, without lim	costs itation,
	(c)	Principal ma	ion(s) of the time for awa ay grant in accordance with e reasonable approval of S	n the RFP or otherwise, sl	
	d)	•	ence or claims relating to ty at the following address:	•	uld be
SIGNED an	d SEA	LED this	day of	, 2015	
	Princ	cipal			
	Ву: _				
	Co-S	Surety			
	By: _ Attor	ney in Fact			
	By: _				
	Co-S	Surety			
	Attor	ney in Fact			
Arizona Donortos	By: _		Form K-1 – Proposal Bond	Request for Pro	onosolo

Co-Surety	
By:Attorney in Fact	
ADD APPROPRIATE SURETY ACKNOWLEDGMENTS]	

CO-SURETIES

SURETY NAME

SURETY ADDRESS

INCORPORATED IN

Form K-2

IRREVOCABLE STANDBY LETTER OF CREDIT

ISSUE	ER:	
PLAC	PRESENTATION OF DRAFT: (Name and Address of Bank/Branch)	
APPL	ICANT	<u> </u>
BENE	FICIAF	RY: Arizona Department of Transportation Contracts and Specifications Section 1651 W. Jackson, MD 121F Phoenix, Arizona 85007-3212
LETT	ER OF	CREDIT NUMBER:
PLAC	E AND	DATE OF ISSUE:
credit	may k	Fifty Million Dollars (\$50,000,000) [Note: The amount of a single letter of pe less, on the condition that Proposer provides more than one letter of otal \$50,000,000 in the aggregate]
	_	N DATE: [Insert date that is no sooner ys after the Proposal Due Date and delete this bracketed text]
favor the ag	of the <i>i</i>	ereby issues this Irrevocable Standby Letter of Credit ("Letter of Credit") in Arizona Department of Transportation ("ADOT"), for any sum or sums up to a mount of Fifty Million United States Dollars (US\$50,000,000) , available ght drawn on the Issuer. Any draft under this Letter of Credit shall:
1.		y this Letter of Credit by the name of the Issuer, and the Letter of Credit er, amount, and place and date of issue; and
2.		companied by a certificate, executed by an authorized signatory of the ciary, stating that:
	(a)	the person signing the certificate is an authorized signatory of the Beneficiary; and
	(b)	"This drawing is due to(Applicant's Name)'s failure to perform certain obligations under the Instructions to Proposers included in the ADOT's Request for Proposals dated, 2015 to design, construct and maintain the SR 202L South Mountain Freeway (I-10

	(Maricopa Freeway) – I-10 (Papago Freeway)) in Phoenix, Arizona TRACS/Project No. 202 MA 054 H882701C."	а,
	be honored if presented to(Bank/Branch - Name & Address) c (Expiration Date)	n
(above) and (stating that th	f Credit shall be canceled on the earlier of (i) the stated "Expiration Date (ii) the date of receipt by the Issuer of a letter, signed by the Beneficiar his Letter of Credit may be canceled and accompanied by the original Letter any original amendments(s), (if any).	y,
	Credit is subject to the rules of the "International Standby Practices" ISP98 not addressed by ISP98, this Letter of Credit shall be governed by New York	
Issuer:		
Bv:	(Authorized signature of Issuer)	

Form L

OPINION OF COUNSEL

Re: Design-Build-Maintain Agreement (the "DMB Agreement") for the

[LETTERHEAD OF INDEPENDENT LAW FIRM OR IN-HOUSE COUNSEL – SEE SECTION 6.1.2(g) OF THE ITP FOR LEGAL COUNSEL REQUIREMENTS]

Arizona Department of Transportation Contracts and Specifications Section 1651 W. Jackson, MD 121F Phoenix, Arizona 85007-3212

SR 202L South Mountain Freeway, by and between Arizona Department of Transportation, and (the "Developer")
Ladies and Gentlemen:
[Describe relationship to Developer and its joint venture members, general partners, members, as applicable, and any other entities whose approval is required in order to authorize delivery of the Proposal and execution of the Agreement.] This letter is provided to you pursuant to Section 6.1.2(g) of the Instructions to Proposers of that certain Request for Proposals issued by the Arizona Department of Transportation ("ADOT") on, 2015, as amended.
In giving this opinion, we have examined We have also considered such questions of law and we have examined such documents and instruments and certificates of public officials and individuals who participated in the procurement process as we have deemed necessary or advisable. [if certificate used/obtained from Developer or Guarantor, such certificate should also run in favor of ADOT and should be attached to opinion]
In giving this opinion, we have assumed that all items submitted to us or reviewed by us are genuine, accurate and complete, and if not originals, are true and correct copies of originals, and that all signatures on such items are genuine.
Subject to the foregoing, we are of the opinion that:
[opinion regarding organization/formation and existence of Developer

required for each of its joint venture members and general partners]

and that Developer has corporate power to own its properties and assets, carry on its business, make the Proposal, enter into the Agreement and to perform its obligations under the Agreement [if Developer is a partnership/joint venture, these opinions are also

- 2. [opinion regarding good standing and qualification to do business in State of Arizona for Developer] [if Developer is a partnership/joint venture, these opinions are also required for each of its joint venture members and general partners]
- 3. [opinion regarding organization/formation and existence of Guarantor and that Guarantor has corporate power to own its properties and assets, to carry on its business, to enter into the Guaranty and to perform its obligations under the Guaranty] [if Guarantor is a partnership/joint venture, these opinions are also required for each of its joint venture members and general partners] [if there is no Guaranty, this opinion may be omitted]
- 4. [opinion that Proposal and the Agreement have been duly authorized by all necessary corporate action on the part of the Developer and the Proposal and Agreement have been duly executed and delivered by Developer] [if Developer is a partnership/joint venture, add: and its joint venture members/general partners after the first and second "Developer"]
- 5. [opinion that Guaranty has been duly authorized by all necessary corporate action on the part of Guarantor and the Guaranty has been duly executed and delivered by Guarantor] [if Guarantor is a partnership/joint venture, add: and its joint venture members/general partners after the first and second "Guarantor"] [if there is no Guaranty, this opinion may be omitted]
- 6. [opinion that the Agreement constitutes a legal, valid and binding obligation of the Developer enforceable against the Developer in accordance with its terms] [if Developer is a partnership/joint venture, add: and its joint venture members/general partners after the second "Developer"]
- 7. [opinion that the Guaranty constitutes a legal, valid and binding obligation of the Guarantor enforceable against the Guarantor in accordance with its terms; [if Guarantor is a partnership/joint venture, add: and its joint venture members/general partners after the second "Guarantor"] [if there is no Guaranty, this opinion may be omitted]
- 8. [opinion that all required approvals have been obtained with respect to execution, delivery and performance of the Proposal and the Agreement; and that neither the Proposal nor the Agreement conflicts with any agreement to which Developer is a party [if Developer is a partnership/joint venture, add: and its joint venture members/general partners are a party] or with any orders, judgments or decrees by which Developer is bound [if Developer is a partnership/joint venture, add: and its joint venture members/general partners are bound]
- 9. [opinion that all required approvals have been obtained with respect to execution, delivery and performance of the Guaranty; and that the Guaranty does not conflict with any agreement to which Guarantor is a party [if Guarantor is a partnership/joint venture, add: and its joint venture members/general partners are a party] or with any orders, judgments or decrees by which Guarantor is bound] [if Guarantor is a

partnership/joint venture, add: and its joint venture members/general partners are bound] [if there is no Guaranty, this opinion may be omitted]

- 10. [opinion that execution, delivery and performance of all obligations by Developer under the Proposal and the Agreement do not conflict with, and are authorized by, the articles of incorporation and bylaws of Developer [if Developer is a partnership, replace articles of incorporation and bylaws with partnership agreement and (if applicable) certificate of limited partnership); if Developer is a joint venture, replace articles of incorporation and bylaws with joint venture agreement; if Developer is a limited liability company, replace articles of incorporation and bylaws with operating agreement and certificate of formation]
- 11. [opinion that execution, delivery and performance of all obligations by Guarantor under the Guaranty do not conflict with, and are authorized by, the articles of incorporation and bylaws of Guarantor] [if Guarantor is a partnership, replace articles of incorporation and bylaws with partnership agreement and (if applicable) certificate of limited partnership); if Guarantor is a joint venture, replace articles of incorporation and bylaws with joint venture agreement; if Guarantor is a limited liability company, replace articles of incorporation and bylaws with operating agreement and certificate of formation] [if there is no Guaranty, this opinion may be omitted]
- 12. [opinion that execution and delivery by the Developer of the Proposal and the Agreement do not, and the Developer's performance of its obligations under the Proposal and the Agreement will not, violate any current statute, rule or regulation applicable to the Developer or to transactions of the type contemplated by the Proposal or the Agreement]
- 13. [opinion that execution and delivery by the Guarantor of the Guaranty do not, and the Guarantor's performance of its obligations under the Guaranty will not, violate any current statute, rule or regulation applicable to the Guarantor or to transactions of the type contemplated by the Guaranty] [if there is no Guaranty, this opinion may be omitted]

Form M-1

PRICE VALUE SUMMARY

D&C PRICE BREAKDOWN

ATC ADJUSTMENTS TO PRICE

ADJUSTMENTS TO D&C PRICE FOR AVOIDED SCHEMATIC ROW

ADJUSTMENTS TO D&C PRICE FOR ADVANCEMENT OR DELAY OF NTP 3

Form M-2

D&C PRICE DRAWS/CASH FLOW <u>AND</u> <u>MAXIMUM ALLOWABLE CUMULATIVE DRAW</u> TABLE

Form N-1

MAINTENANCE PRICE SUMMARY

Form N-1.1

ROUTINE MAINTENANCE BREAKDOWN

Form N-1.2

CAPITAL ASSET REPLACEMENT WORK BREAKDOWN

Form O

SUBSTANTIAL COMPLETION AND FINAL ACCEPTANCE DEADLINES

In the following table, Proposer shall complete its commitment dates, which may not exceed the applicable ADOT Last Allowable Date.

Description	Deadline
ADOT Last Allowable Date for Substantial Completion of the Project	Later of (a) NTP 1 plus 1350 calendar days or (b) October 22, 2019
Proposal Commitment Date for Substantial Completion of the Project	Later of (a) NTP 1 plus [not to exceed 1350] calendar days after February 10, 2016
ADOT Last Allowable Date for Final Acceptance of the Project	180 calendar days after Substantial Completion
Proposal Commitment Date for Final Acceptance of the Project	calendar days after Substantial Completion

Form P

EQUAL EMPLOYMENT OPPORTUNITY CERTIFICATION

To be executed by the Proposer, Equity Members, Major Non-Equity Members and proposed known Subcontractors.

The u	ndersigned certifies on behal	f of (Name of entity making certification)	that:
(check	one of the following boxes)		
	<u>-</u>	s on file at each establishment affirmative and Report 60-2 (Affirmative Action Programs).	action
	It is not subject to the required under 41 CFR Part 60-2 (Af	uirements to develop an affirmative action profirmative Action Programs).	gram
(check	one of the following boxes)		
		previous contract or subcontract subject to the d in Executive Orders 10925, 11114 or 11246.	equal
	It has participated in a previous contract or subcontract subject to the equal opportunity clause described in Executive Orders 10925, 11114 or 11246 and, where required, it has filed with the Joint Reporting Committee, the Director of the Office of Federal Contract Compliance, a federal government contracting or administering agency, or the former President's Committee on Equal Employment Opportunity, all reports due under the applicable filing requirements.		and, tor of ing or Equal
	Signature:		
	Name:		
	Title: _		
	Date: _		
	If not Proposer, relationship to Proposer:		

Note: The above certification is required by the Equal Employment Opportunity Regulations of the Secretary of Labor (41 CFR 60-1.7(b)(1)), and must be submitted by Proposers only in connection with contracts which are subject to the equal opportunity clause. Contracts that are exempt from the equal opportunity clause are set forth in 41 CFR 60-1.5. (Generally, only contracts of \$10,000 or under are exempt.) Currently, Standard Form 100 (EEO-1) is the only report required by Executive Orders or their implementing regulations.

Currently, Standard Form 100 (EEO-1) is the only report required by Executive Orders or their implementing regulations.

Proposers, Developer, Equity Members, Major Non-Equity Members and proposed Subcontractors who have participated in a previous contract subject to the Executive Orders and have not filed the required reports should note that 41 CFR 60-1.7(b)(1) prevents the award of contracts and subcontracts unless such contractor submits a report covering the delinquent period or such other period specified by the Federal Highway Administration or by the Director, Office of Federal Contract Compliance, U.S. Department of Labor.

Form Q

CERTIFICATION REGARDING USE OF CONTRACT FUNDS FOR LOBBYING

The undersigned certifies, to the best of its knowledge and belief (after due inquiry and investigation), that:

- 1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any Federal agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
- 2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any Federal agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31 U.S.C. § 1352. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned shall require that the language of this certification be included in all lower tier subcontracts which exceed \$100,000 and that all such recipients shall certify and disclose accordingly.

Date:	, 2015	Signature	
		 Title	

[Duplicate or modify this form as necessary so that it accurately describes the entity making the Proposal and so that it is signed on behalf of Proposer, all partners, members or joint venturers of the Proposer and all other Equity Members and Major Non-Equity Members.]

FORM R

CERTIFICATION REGARDING INELIGIBLE CONTRACTORS

CERTIFICATION REGARDING DEBARMENT, SUSPENSION AND OTHER INELIGIBILITY AND VOLUNTARY EXCLUSION FROM TRANSACTIONS

FINANCED IN PART BY THE U.S. GOVERNMENT

Name of Prop	ooser:
I, of the Propo	, am the oser and hereby certify that the Proposer, the Developer and all of its
	rs identified in this Proposal
1.	Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation by any Federal department or agency or from participation in the Project;
2.	Have not within a three-year period preceding this Proposal been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or contract under a public transaction; violation of Federal or State antitrust statues or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
3.	Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State or local) with commission of any of the offenses enumerated in Paragraph 2 of this certification; and
4.	Have not within a three-year period preceding this Proposal had one or more public transactions (Federal, State or local) terminated for cause or default.
•	er is unable to certify to any of the statements in this certification, it shall planation to this certification.
understand t	ify and affirm the truthfulness and accuracy of the above statement, and I that the provisions of 31 United States Code (U.S.C.) §3801 et seq. we Remedies for False Claims and Statements) are applicable hereto.
Name of Propo	oser
Street Address	s of Proposer

City, State, Zip	
Telephone Number of Firm	
Signature of Certifying Officer	
Date	

Note: The above certification merely certifies that a Proposer, Developer and its Subcontractors are not declared by the federal government or have not voluntarily declared themselves debarred, suspended, or declared ineligible from doing transactions with the federal government or any of its agencies.

Form S

BUY AMERICA CERTIFICATION

[To be signed by authorized signatory(ies) of Proposer]

The undersigned certifies on behalf of itself, the Developer and all Subcontractors (at all tiers) that only domestic steel and iron will be used in the Project.

- A. Proposer, the Developer and all Subcontractors shall comply with the Federal Highway Administration ("FHWA") Buy America Requirements of 23 CFR 635.410, which permits FHWA participation in the DBM Agreement only if domestic steel and iron will be used on the Project. To be considered domestic, all steel and iron used and all products manufactured from steel and iron must be produced in the United States, and all manufacturing processes, including application of a coating, for these materials must occur in the United States. Coating includes all processes which protect or enhance the value of the material to which the coating is applied. This requirement does not preclude a minimal use of foreign steel and iron materials, provided the cost of such materials does not exceed 0.1% of the D&C Price.
- B. A false certification is a criminal act in violation of 18 U.S.C. 1001. Should this Contract be investigated, Proposer has the burden of proof to establish that it is in compliance.
- C. At Proposer's request, ADOT may, but is not obligated to, seek a waiver of Buy America requirements if grounds for the waiver exist. However, Proposer certifies that it, the Developer and all Subcontractors will comply with the applicable Buy America requirements if a waiver of those requirements is not available or not pursued by ADOT.
- D. All material fully incorporated into the Project must be certified to comply with Buy America on the appropriate material certification documents. Material certification documents must be signed by the appropriate material Suppliers and not the Developer or Subcontractors.

Date:	
Proposer's Name:	
Signature:	
Name (printed or typed):	
Title:	

Form T

GUARANTOR COMMITMENT LETTER

[Use letterhead of Guarantor]

[DATE]

Arizona Department of Transportation
Contracts and Specifications Section
1651 W. Jackson, MD 121F
Phoenix, Arizona 85007-3212
Attention: Mr. Rimpal Shah, Procurement Manager

RE: Commitment to Provide Parent Guaranty Regarding the SR 202L South Mountain Freeway

Ladies and Gentlemen:

This commitment letter is provided on behalf of
[insert name of Proposer] ("Proposer") in connection with its proposal (the "Proposal")
for the Design-Build-Maintain Agreement ("DBM Agreement") for the SR 202L South
Mountain Freeway in Phoenix, Arizona ("Project").
[Insert name of entity providing this commitment letter], hereinafter "Guarantor," is
[describe relationship to Proposer]

Guarantor hereby irrevocably agrees and commits to provide a guaranty to the Arizona Department of Transportation ("ADOT"), in the form of Exhibit [11-_] [if guaranteeing design and construction, insert Exhibit 11-1; if guaranteeing maintenance, insert Exhibit 11-2; if guaranteeing design, construction and maintenance, insert Exhibits 11-1 and 11-2]; to the DBM Agreement, guaranteeing all the obligations of the Developer named in the Proposer's Proposal that are described in such Exhibit(s) to the DBM Agreement. This commitment extends to any and all Proposal commitments that will be incorporated into the DBM Agreement and to all changes to the form of DBM Agreement included in the Request for Proposals for the Project that may be negotiated between ADOT and the Proposer.

This commitment is subject only to award of the DBM Agreement to the Proposer, execution of the DBM Agreement by ADOT and the Developer named in the Proposer's Proposal, and the issuance of NTP 1.

The individual signing this commitment letter represents and warrants that he/she has been duly authorized by all necessary action of the Guarantor to execute and deliver

this commitment letter on behalf of the Guarantor and to bind the Guarantor hereto.	
	Sincerely,
	[Insert name of Guarantor]
	Ву:
	Name:
	Title:

[Attach evidence of authorization of the signatory to the letter, which may include a Power of Attorney signed by an authorized individual of the entity or other authority, as evidenced by the partnership agreement, joint venture agreement, corporate charter, bylaws or resolution.]